## Risk Report Appendix 6

Report for 2018-2019
Filtered by Flag:Include: * CRR 5+ / 15+
For MDDC - Services
Filtered by Performance Status: Exclude Risk Status: Low Not Including Risk Child Projects records or Mitigating Action records

Key to Performance Status:
Risks: No Data (0+) High (15+) Medium (6+) Low (1+)

## Risk Report Appendix 6


#### Abstract

Risk: Affordable and Council Housing Demand Housing supply does not meet local demand or reflect demographic shifts like increased demand for single occupancy Effects (Impact/Severity): • Increased costs for paying for private accommodation to house homeless - Increase in number of homeless people in Mid Devon


Causes (Likelihood): •Impact of economic downturn and reduced funding has reduced number of affordable housing units being built

- Under-occupation in existing stock
- Reduction in number of Right to Buys results in less HRA funding available for new builds

Service: Housing Services
Current Status: Medium Current Risk Severity: 3- Current Risk Likelihood: 3(9) Medium Medium

## Service Manager: Claire Fry

Review Note: An increase in the construction of affordable homes has resulted in a reduced likelihood

[^0]
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## Risk: Car Parks Car Park Overcrowding <br> Effects (Impact/Severity):

## Causes (Likelihood):

Service: Leisure Services

| Cur <br> (9) | Current Risk Severity: 3 Medium | Current R Medium |
| :---: | :---: | :---: |

## Service Manager: Darren Beer, Heather Hargreaves

Review Note: Works completed at Evlc car parks to create one way system
TRO enforcement now in place for Lmlc \& Evlc car parks to ensure safe and appropriate parking in marked bays

Risk: Commercial Land supply Failure to identify commercial land supply will stunt economic growth

## Effects (Impact/Severity):

Causes (Likelihood):
Service: Planning

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Jenny Clifford
Review Note: LT review

Risk: Contingency - Business Continuity The Council fails to have an effective Business Continuity Plan in place that is up-to-date and complements the Emergency Plan, Disaster Recovery Plan and Risk Management Plan leading to service failure and loss in reputation.
Effects (Impact/Severity): • Staff are not enabled or adequately prepared to deal with incidents in the event that senior managers are unavailable

- Poor management of a major incident will affect the Council's reputation
- There is a risk to decision-making processes and maintaining quorate committees in the event of loss of Members.
- Software Failure, leading to potential inability to pay staff, creditors, benefits etc and inability to access key data affecting service delivery and customer experience - Increase in workforce homeworking

Causes (Likelihood): • Severe weather including snow, flooding and heatwaves can cause disruption to normal service operation

- Severe space weather can cause disruption to a range of technologies and infrastructure, including communications systems, electronic circuits and power grids.
- Fuel strikes
- Industrial action

Failure to plan for this and implement contingency procedures will affect service delivery.

## Service: Governance

| Current Status: Medium <br> $(12)$ | Current Risk Severity: 4- <br> High | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

Service Manager: Catherine Yandle

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Review Note: Use of Business Continuity Template from DEPS launched in December and published on SharePoint for use. Review on the agenda for Group Managers meeting in August.

Risk: Corp RA - Recycling Income Reduction in material income levels due to market forces.

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Street Scene Services

| Current Status: Medium | Current Risk Severity: 4 - <br> (12) | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

Service Manager: Stuart Noyce
Review Note: With China banning imports of recycling materials in the New Year this risk is currently at a higher level

Risk: Dangerous Equipment Risks associated with using powered equipment and machinery or that which has moving parts eg fans, woodworking machines, abrasive wheels. Also risks with using powered portable tools eg electric drill, off-hand grinders as well as manual tools eg knife, guillotine.
There are risks that some equipment may produce electromagnetic interference with pace-makers.
Effects (Impact/Severity): High if no PPE worn or risk assessments not followed
Causes (Likelihood): medium if procedures followed.
Service: Property Services

| Current Status: Medium <br> $(12)$ | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3- <br> Medium |
| :--- | :--- | :--- |

Service Manager: Andrew Busby
Review Note:

Risk: Economic Development Service Failure to promote economic activity within the District will suppress the potential for new jobs and increased prosperity for residents

A continuing economic recession could jeopardise our ability to achieve corporate objective of 'A Thriving Economy'
Effects (Impact/Severity): - Inability to meet Council objectives

- A lack of inward investment
- Uncertain economic recovery, impact on employment and infrastructure development

Causes (Likelihood): - Decline in national macro-economics

| Service: Community Development |  |  |
| :--- | :--- | :--- |
| Current Status: No <br> Data | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3- <br> Medium |

Service Manager: Adrian Welsh

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Review Note: Economic Strategy currently being prepared which will focus the District Council's intervention in a more focused way and will also enable improved monitoring for this risk.
Risk: Evictions Tenants being evicted could become violent.
Effects (Impact/Severity):
Causes (Likelihood):
Service: Housing Services
Current Status: Medium ..... (10)
High

Current Risk Likelihood: 2 Low

## Service Manager: Claire Fry

Review Note: The pre-eviction risk assessment identifies household composition and layout, and
any issues such as mental health and drug use relating to the tenant(s) and their families as well as
whether or not there are any dogs present at the property.

> Risk: Five year housing land Supply Risk: Housing land supply. Inability to demonstrate the required 5 year housing land supply ( $+20 \%$ ) until Local Plan Review approved

Effects (Impact/Severity): Effects (Impact/severity):

- Receipt of speculative housing applications in unplanned locations with less community benefit and less infrastructure / coordination compared with allocated sites.
- Objections
- Pressure on major application appeal performance (Government indicator of quality of decision making). Risk of intervention: loss of fee and less local control over major application decision making.

Causes (Likelihood): - Lack of sufficient housing completions, housing market conditions.
Service: Planning

| Current Status: Medium <br> (12) | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

## Service Manager: Jenny Clifford

Review Note: LT review

## Risk: GDPR compliance That the Council cannot demonstrate that we are prepared for GDPR Effects (Impact/Severity):

## Causes (Likelihood):

Service: Governance
Current Status: Medium Current Risk Severity: 5 - Very Current Risk Likelihood: 2 (10)
High Low

## Service Manager: Catherine Yandle

Review Note: Progress has been steady we can definitely demonstrate movement towards compliance

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| Effects (Impact/Severity): |  |  |
| :---: | :---: | :---: |
| Causes (Likelihood): |  |  |
| Service: Street Scene Services |  |  |
| Current Status: Medium (10) | Current Risk Severity: 5 - Very High | Current Risk Likelihood: 2 Low |
| Service Manager: Stuart Noyce |  |  |
| Review Note: Changes inside the building, varying quality testing results are | have been made to operations at an use, leaving main doors open aited. | u Close such as not idling engines mprove ventilation etc. Further air |

Risk: H\&S RA - Chainsaw Use Tree Operations
Effects (Impact/Severity):
Causes (Likelihood):
Service: Grounds Maintenance

| Current Status: Medium <br> $(12)$ | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

Service Manager: Joe Scully
Review Note: Only staff who are NPTC qualified are permitted to use a chainsaw. Ensure all staff that are required to use
the chainsaw have the correct PPE - PPE delivered 04.2018 Ensure a PPE check is regularly completed

Risk: H\&S RA - Enforcement Officer Enforcement Officer Risk assessment
Effects (Impact/Severity):
Causes (Likelihood):
Service: Street Scene Services

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

## Service Manager: Stuart Noyce

Review Note:

## Risk: H\&S RA - Ladder use Use of Ladders

Effects (Impact/Severity):
Causes (Likelihood):
Service: Grounds Maintenance

| Current Status: Medium <br> $(12)$ | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3- <br> Medium |
| :--- | :--- | :--- |

Service Manager: Joe Scully

## Review Note:

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Risk: H\&S RA - Litter picking Litter picking - Risk of accident/injury from vehicles when working roadside

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Grounds Maintenance

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Rish Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Joe Scully
Review Note: SSoW/Induction training /PPE - High viz conforming to Class 3 requirements. No working in peak hours 7am -10am \& 4pm - 7pm
Operatives to litter pick facing against traffic/Warning beacons on vehicle/Warning signage must be used in correct locations

Risk: H\&S RA - Recycling Depot Operatives Risk assessment for role - Highest Risks scored Vehicle Movements inside Depot/Risk of Fire

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Street Scene Services
Current Status: Medium Current Risk Severity: 5-Very Current Risk Likelihood: 2 (10) High

## Service Manager: Stuart Noyce

Review Note: SSoW/designated walkways/PPE/Reversing Assistants/Equipment servicing.
Regular alarm testing and equipment checks/flammable materials outside.

| Effects (Impact/Severity): |  |  |
| :---: | :---: | :---: |
| Causes (Likelihood): |  |  |
| Service: Street Scene Services |  |  |
| Current Status: Medium (10) | Current Risk Severity: 5 - Very High | Current Risk Likelihood: 2 Low |

## Service Manager: Stuart Noyce

Review Note: SSoW/Training \& Instruction/Mobile phones

| Risk: H\&S RA - Street Cleansing Operative Risk assessment for role - highest risk from role Risk of accident/injury when working roadside |  |  |
| :---: | :---: | :---: |
| Effects (Impact/Severity): |  |  |
| Causes (Likelihood): |  |  |
| Service: Street Scene Services |  |  |
| Current Status: Medium (10) | Current Risk Severity: 5 - Very High | Current Risk Likelihood: 2 Low |
| Service Manager: Stuart Noyce |  |  |
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Review Note: SSoW/Induction training /PPE - Hi viz conforming to Class 3 requirements/No working in peak hours 7am-10am \& 4pm - 7pm
Operatives to litter pick facing against traffic/Operatives to be certificated on Chapter 8/Operative to remain alert to traffic at all times
Warning beacons on vehicle/Warning signage must be used in correct locations

> | Risk: H\&S RA - Tractor with Side Arm Flail Operations Tractor with Side Arm Flail Operations |
| :--- |
| (Where applicable this RA is to be used in conjunction with the Working by roadside RA and the |
| Hand Held Hedge Cutter RA) |

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Grounds Maintenance

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Rish Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Joe Scully
Review Note: All equipment is only used when the appropriate shields, guards, interlocks and other safety devices are in place to stop any contact with moving parts

Risk: H\&S RA - Working by Roadside Urban/Rural Carrying out activities and tasks by the roadside.
Effects (Impact/Severity):
Causes (Likelihood):
Service: Grounds Maintenance

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - |
| :--- | :--- | :--- |
| Low |  |  |

Service Manager: Joe Scully

## Review Note:

Risk: H\&S RA -Waste Collection - Health and Safety Inadequate training with regards to Manual Handling and workplace hazards (eg contact with broken glass) could result in Health and Safety risks

## Effects (Impact/Severity):

Causes (Likelihood): - Increasing demand and service costs due to increasing population, consumer society and an increasing amount of waste
Service: Street Scene Services

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - |
| :--- | :--- | :--- |
| How |  |  |

Service Manager: Stuart Noyce

## Review Note:

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Risk: Hoarding Some tenants are known hoarders but we have policies in place and we do regular inspections.
Effects (Impact/Severity):
Causes (Likelihood):
Service: Housing Services

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Claire Fry
Review Note: Staff are trained to respond to such issues and we have a policy setting out our approach to this type of management issue.

Risk: Homelessness Insufficient resources to support an increased homeless population could result in failure to meet statutory duty to provide advice and assistance to anyone who is homeless.

Effects (Impact/Severity): - Dissatisfied customers and increase in complaints.

- This will involve an increase in officer time in dealing with Homelessness prevention and early intervention.
- Possible increase in temporary accommodation usage.

Causes (Likelihood): - Social and economic factors like the recession and mortgage repossessions increase the number of homeless.

- Lack of private sector housing.


## Service: Housing Services

| Current Status: Medium <br> (12) | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3- <br> Medium |
| :--- | :--- | :--- |

Service Manager: Claire Fry

## Review Note:

> Risk: Impact of Welfare Reform and other emerging National Housing Policy Changes to benefits available to tenants could impact upon their ability to pay. Other initiatives could impact upon our ability to deliver our 30 year Business Plan.

## Effects (Impact/Severity):

Causes (Likelihood):
Service: Housing Services

| Current Status: Medium | Current Risk Severity: 4 - | Current Risk Likelihood: 3 - <br> (12) |
| :--- | :--- | :--- | (12) High Medium

Service Manager: Claire Fry

## Review Note:

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Effects (Impact/Severity):
Causes (Likelihood):
Service: IC T

| Current Status: High <br> $(20)$ | Current Risk Severity: 5-Very <br> High | Current Risk Likelihood: 4 - <br> High |
| :--- | :--- | :--- |

Service Manager: Alan Keates
Review Note:

| Risk: Legionella Legionella |  |  |
| :--- | :--- | :--- |
| Effects (Impact/Severity): |  |  |
| Causes (Likelihood): |  |  |
| Service: Leisure Services |  |  |
| Current Status: Medium | Current Risk Severity: 5-Very <br> High | Current Risk Likelihood: $\mathbf{2 -}$ <br> Low |

Service Manager: Darren Beer, Heather Hargreaves
Review Note: Extensive review done, annual chlorination on a planned basis re-introduced which provides extra protection in addition to other measures introduced.

Risk: Leisure Income Generation Inability to compete with neighbouring leisure centres could result in reduced custom/use which could challenge the service's ability to achieve its income target.
Effects (Impact/Severity): • Reduced income levels
Causes (Likelihood): • Discretionary spend nature of leisure sector in economic recession

- The set-up of budget gyms in Mid Devon is unlikely but could impact on our income if they did
- Smaller leisure businesses are more likely to set up in Mid Devon and their impact on our service could be reduced if internal communication processes are improved so as to notify Leisure Managers of any potential competitors in the area


## Service: Leisure Services

| $\begin{array}{l}\text { Current Status: Medium } \\ \text { (9) }\end{array}$ | $\begin{array}{l}\text { Current Risk Severity: 3- } \\ \text { Medium }\end{array}$ | $\begin{array}{l}\text { Current Risk Likelihood: 3- } \\ \text { Medium }\end{array}$ |
| :--- | :--- | :--- |

## Service Manager: Lee Chester

Review Note: The baseline income target from the actual achieved in 2016/17 was $£ 2,460,020$, and so a budget was set for 2017/18 at £2,655,500 incorporating; price increases, growth and a development sum for the fitness extension at Exe Valley. Although the income target was missed by $£ 42,841$, (consideration for closures due to snow, flooding of outdoor pitches, south west water closing a large section of Tiverton, maintenance issues with Culm Valley's main hall ceiling and with Exe Valley's Learner Pool bottom, Lords Meadow car park works, and the entire disruption to Exe Valley during the fitness development and car park works development, are instances where we have missed out on income, or had service compromised) as a service an increase of just under $£ 154 \mathrm{k}$ was achieved which is an improvement of $6.26 \%$ over the previous year.

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| Risk: Local Plan Whether the Inspector will find the Plan unsound |
| :--- |
| Effects (Impact/Severity): |
| Causes (Likelihood): |
| Service: Planning |
| Current Status: Medium Current Risk Severity: 5-Very <br> (10) Current Risk Likelihood: 2 - <br> Low |

Effects (Impact/Severity):
Causes (Likelihood):
Service: Planning

Service Manager: Jenny Clifford
Review Note: Steps taken to mitigate risks by commissioning additional work to strengthen evidence base.

## Risk: Localism Act - Community Right to Buy / Challenge Transference of services to the community could enable the Council to identify cost savings

Effects (Impact/Severity):
Causes (Likelihood):
Service: Financial Services

| Current Status: Medium <br> (12) | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: <br> Medium |
| :--- | :--- | :--- |

Service Manager: Jo Nacey
Review Note:

Risk: Lone Working Risks associated with working alone (eg on site visits, call-outs, evening, weekend and emergency work and working from home).
Effects (Impact/Severity):
Causes (Likelihood):
Service: Property Services
Current Status: Medium Current Risk Severity: 4- Current Risk Likelihood: 3-
(12) High Medium
Service Manager: Andrew Busby
Review Note: Health \& Safety Officer trailing new Lone Working equipment.

Risk: Management of Legionella within Corporate Assets The risk assessment covers the Management control, including practises and procedures, of Legionella across all Commercial Assets

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Property Services

| Current Status: High <br> (15) | Current Risk Severity: 5-Very <br> High | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

Service Manager: Andrew Busby
Review Note: Lots of work and training has been undertaken. The SLA is still in draft but we have a clear plan in place. The Housing Team are also working through our corporate stock removing cold water tanks etc. which immediately lowers the risk.

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Risk: New Homes A low housing build rate would equal less affordable housing resulting in a reduction in potential New Homes Bonus
Effects (Impact/Severity): - Loss of Affordable Housing Income Section 106

- Failure to meet targets in Development Plan
- Potentially unallocated sites being developed as 5 -year housing supply reduces


## Causes (Likelihood):

Service: Planning

| Current Status: Medium <br> $(12)$ | Current Risk Severity: 4 - <br> High | Current Risk Likelihood: 3- <br> Medium |
| :--- | :--- | :--- |

Service Manager: Jenny Clifford
Review Note:

Risk: Overall Funding Availability Changes to Revenue Support Grant, Business Rates, New Homes Bonus and other funding streams in order to finance ongoing expenditure needs.
Effects (Impact/Severity):

## Causes (Likelihood):

Service: Financial Services

| Current Status: High <br> (15) | Current Risk Severity: 5 - Very <br> High | Current Risk Likelihood: 3 - <br> Medium |
| :--- | :--- | :--- |

## Service Manager: Jo Nacey

Review Note: Mitigation - Local and national working groups and advice from experts - liaise with DCLG and then attempt to model/plan.

Risk: Palmerston Park Development of 26 houses - liquidator exploring a claim against us regarding losses and damages re previous contractor.
Effects (Impact/Severity):

## Causes (Likelihood):

Service: Property Services

| Current Status: Medium Current Risk Severity: 5 - Very <br> (10)Current Righ Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Andrew Busby
Review Note: At this point in time we are confident we can re-buff the claim. We had appropriate legal advice before we terminated the contract with the contractor. We have also had to carry out remedial works and have established losses.
Risk: Plant Room Plant Room
Effects (Impact/Severity):
Causes (Likelihood):
Service: Leisure Services

Current Status: Medium
(10)

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## Service Manager: Darren Beer, Heather Hargreaves

Review Note: - Only authorized personnel to enter storage areas

- Pool plant operator certification required by operators
- Backwash only when pool not in use
- Planned storage of combustible materials
- Staff carry two way radios.


## Risk: Pool Inflatable Pool Activities

Effects (Impact/Severity):

## Causes (Likelihood):

Service: Leisure Services

Current Status: Medium (10)

Current Risk Severity: 5 - Very High

Current Risk Likelihood: 2 Low

## Service Manager: Darren Beer, Heather Hargreaves

## Review Note:

Risk: Premier Inn Construction site Increased difficulty in management of the car parking facility while the Premier Inn is being built
Effects (Impact/Severity):
Causes (Likelihood):
Service: Property Services

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Andrew Busby
Review Note: Premier Inn are reviewing plans to secure VfM and will come back to MDDC with a start date asap.
MDDC will update the RA on receipt of the Construction Phase Schedule from Premier Inn.

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Service: Financial Services

| Current Status: High <br> (20) | Current Risk Severity: 5-Very <br> High | Current Risk Likelihood: 4 - <br> High |
| :--- | :--- | :--- |

Service Manager: Jo Nacey
Review Note: We have managed to balance the budget in previous years with limited use of reserves. This will become increasingly difficult and we will need to continue to implement longer term savings.

| Risk: Reduced Funding - Service Cuts With continued reductions in funding, there may be a long-term need to plan reduced or cease non-statutory services. |  |  |
| :---: | :---: | :---: |
| Effects (Impact/Severity): • With the economic downturn there is risk of balancing reduced services with customer expectations in an increasing demand-led environment. <br> - Financial costs arising from reduced services (eg insurance claims due to flicking stones when cutting long grass) |  |  |
| Causes (Likelihood): • Severe financial pressure caused by a significant reduction to the Council's Revenue Support Grant |  |  |
| Service: Financial Services |  |  |
| Current Status: High (16) | Current Risk Severity: 4 High | Current Risk Likelihood: 4 High |
| Service Manager: Jo Nacey |  |  |
| Review Note: |  |  |

Risk: Reputational damage - social media impact of reputational damage through social media is a significant risk that warrants inclusion on the Authority's risk register.
Effects (Impact/Severity):
Causes (Likelihood):
Service: Communications
Current Status: Medium Current Risk Severity: 5-Very Current Risk Likelihood: 2 (10) High Low

## Service Manager: Jane Lewis

Review Note: Now that there is a full time Communication Officer in post this provides the council with improved social media monitoring and we are more likely to respond in a timely manner. The media policy and social media guidelines are also currently being reviewed and will be taken to the Community PDG in November 2018.

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Risk: Reputational re Council Housing Stock Handling a disaster/mistake properly would prevent any reputation damage.
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Effects (Impact/Severity):
Causes (Likelihood):
Service: Housing Services

| Current Status: Medium <br> (10) | Current Risk Severity: 5 - Very <br> High | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Claire Fry
Review Note:

| Risk: Safeguarding Awareness Failure to ensure that awareness of safeguarding issues and what |
| :--- | :--- |
| to do if one's suspicions are raised are not adequately dissipated throughout the council. |

## Risk: School Swimming Sessions School Swimming Sessions

## Effects (Impact/Severity):

## Causes (Likelihood):

## Service: Leisure Services

| Current Status: Medium | Current Risk Severity: 5 - Very <br> (10) | Current Risk Likelihood: 2 - |
| :--- | :--- | :--- |
| Low |  |  |

## Service Manager: Darren Beer, Heather Hargreaves

Review Note:

Risk: Stress Legal work is often high stakes and relatively urgent, with little control over the timing of instructions and work volumes. Officers in the team have to change priorities on a daily basis, leading to frustration and discord with services. The time allowed to do the work properly first time is almost always underestimated, leading officers to feel that they are on a conveyer-belt with little appreciation.

## Effects (Impact/Severity):

Causes (Likelihood):
Service: Legal Services

Current Status: Medium Current Risk Severity: 3 (9)

Current Risk Likelihood: 3 Medium

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## Service Manager: Kathryn Tebbey

## Review Note:

Risk: Stress The physical and mental well-being of Officers could be affected by work environment and pressures caused by work demands and work relationships.
Effects (Impact/Severity):

## Causes (Likelihood):

Service: Housing Services
Current Status: Medium Current Risk Severity: 4 - Current Risk Likelihood: 3 (12) High Medium
Service Manager: Claire Fry
Review Note: In the case of potential stress and related conditions, Managers should undertake regular supervision meetings to monitor the situation and provide support.

Risk: Swimming Lessons Swimming Lessons

## Effects (Impact/Severity):

Causes (Likelihood):
Service: Leisure Services
Current Status: Medium (10)

Current Risk Severity: 5 - Very High

Current Risk Likelihood: 2 Low

Service Manager: Darren Beer, Heather Hargreaves

## Review Note:

Risk: Swimming Pool Swimming pool \& spectator walkway
Effects (Impact/Severity):
Causes (Likelihood):
Service: Leisure Services

| Current Status: Medium <br> (10) | Current Risk Severity: 5 - Very <br> High | Current Risk Likelihood: 2 - <br> Low |
| :--- | :--- | :--- |

Service Manager: Darren Beer, Heather Hargreaves

## Review Note:

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Risk: Tenants with Complex Needs As our housing stock shrinks, the proportion of such tenants will increase.

## Effects (Impact/Severity):

## Causes (Likelihood):

Service: Housing Services

Current Status: Medium (12)

Current Risk Severity: 4 High

Current Risk Likelihood: 3 Medium

Service Manager: Claire Fry
Review Note: Good links with other partners including the Police, Social Services, support agencies etc.


[^0]:    Risk: Asset Management • The Council may not be optimising its portfolio of assets

    - Assets purchased without prior approval may not be supported by Council policies and systems
    - Misuse of assets could have a financial impact to the Council
    - Inadequate inventory records could invalidate insurance claims, disrupt the business continuity process and hide instances of theft
    - Failure to maintain the Asset Management Strategy could result in an inefficient use of resources Not making a commercial ROI
    Effects (Impact/Severity): • Theft of stocks and stores
    Causes (Likelihood): • Mismanagement of stocks and stores
    Service: Property Services

    | Current Status: Medium <br> (12) | Current Risk Severity: 3- <br> Medium | Current Risk Likelihood: 4 - <br> High |
    | :--- | :--- | :--- |

    Service Manager: Andrew Busby
    Review Note: Capital Asset Management Strategy on the website

[^1]:    Risk: Information Security Inadequate Information Security could lead to breaches of confidential information, damaged or corrupted data and ultimately Denial of Service. If the council fails to have an effective information strategy in place.

    Risk of monetary penalties and fines, and legal action by affected parties
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[^2]:    Risk: Reduced Funding - Budget Cuts We are subject to continuing budget reductions. If we concentrate on short term cost savings, it may increase long term impact of decisions
    Effects (Impact/Severity): • Increased workforce stress and declining morale can add to the dangers of a major incident if staff come under pressure as budget cuts force changes in operational models

    - Budget cuts may limit the financial resources that we can dedicate to network security potentially making us more vulnerable to cyber-attacks
    - Use of reserves to supplement reduced funding for budgets could put a strain on reserves in future, with inability to maintain them
    - The Council could significantly over or underspend against budget on the provision of Council services
    - There may be inefficient use of public money and a failure to comply with the Council's objectives
    - The relative scale of impact in an incident will be higher due to decreased organisational resilience as a result of diminishing financial reserves and workforce response capacity
    Causes (Likelihood): • Severe financial pressure caused by a significant reduction to the
    Council's Revenue Support Grant
    - Ceasing of other grants

